Resources and References on Community Health Workers

Roles in home visiting, health teams, medical home teams, and community health

- Allen, C.G., Escoffery, C., Satsangi, A., Brownstein, J.N. (2015). Strategies to Improve the Integration of Community Health Workers into Health Care Teams: "A Little Fish in a Big Pond". *Preventing Chronic Disease*. Sep 17; 12:E154. https://www.ncbi.nlm.nih.gov/pubmed/26378900
- Andrews, J.O., Felton, G., Wewers, M.E., Heath, J. (2004). Use of community health workers in research with ethnic minority women. *Journal of Nursing Scholarship*. Dec 3; 36(4):358-365. http://onlinelibrary.wiley.com/doi/10.1111/j.1547-5069.2004.04064.x/full
- Anderson, LM, Scrimshaw, SC; Fullilove, MT and Fielding, JE. (2003). The Community Guide's Model for Linking the Social Environment to Health. *American Journal of Preventive Medicine*. 24(3S):12-20.
- Balacazar, H., Rosenthal, E.L., Brownstein J.N., Rush, C.H., Matos, S., Hernandez, L. (2011). Community health workers can be a public health force for change in the United States: Three actions for a new paradigm. *American Journal of Public Health*. Dec; 101(12):2199-2203. https://www.ncbi.nlm.nih.gov/pmc/articles/PMC3222447/
- Barnes-Boyd, C., Fordham Norr, K. and Nacion, K.W. (2001). Promoting infant health through home visiting by a nurse-managed community worker team. *Public Health Nursing*. 18(4):225-235.
- Becker, J., Kovach, A.C., Gronseth, D.L. (2004). Individual empowerment: How community health workers operationalize self-determination, self-sufficiency, and decision-making abilities of low-income mothers. *Journal of Community Psychology*. Apr; 32:327-342.
- Brownstein, J.N., Bone, L.R., Dennison, C.R., Hill, M.N., Myong, T.K., Levine, D.M. (2005). Community health workers as interventionalists in the prevention and control of heart disease and stroke. *American Journal of Preventive Medicine*. Dec; 29(5)(1 Suppl):128-133. http://www.sciencedirect.com/science/article/pii/S0749379705002825
- Brownstein, J.N., Hirsch, G.R., Rosenthal, E.L., Rush, C.H. (2011). Community health workers "101" for primary care providers and other stakeholders in health care systems. *Journal of Ambulatory Care Management*. Jul-Sep; 34(3):210-220. https://www.ncbi.nlm.nih.gov/pmc/articles/PMC3222447/
- Catalani, C.E.C., Findley, S.E., Matos, S. & Rodriguez, R. (2009) Community Health Worker Insights on Their Training and Certification. Progress in Community Health Partnerships: Research, Education, and Action, Project MUSE. 3(3):227-235.
- CG-CVD. The Community Guide. Cardiovascular Disease. Available at: <a href="https://www.thecommunityguide.org/topic/cardiovascular-disease?field_recommendation_tid=All&items_per_page=All_disease?field_recommendation_tid=All&items_per_page=All_disease.html

 | All&items_per_page=All_disease.html
 | CG-CVD. The Community Guide. Cardiovascular Disease. Available at: <a href="https://www.thecommunityguide.org/topic/cardiovascular-disease?field_recommendation_tid=All&items_per_page=All_disease.html
 | All&items_per_page=All_disease.html
 | CG-CVD. The Community Guide. Cardiovascular Disease. Available at: <a href="https://www.thecommunityguide.org/topic/cardiovascular-disease?field_recommendation_tid=All&items_per_page=All_disease.html
 | CG-CVD. The Communityguide.org/topic/cardiovascular-disease.html
 | CG-CVD. The Communityguide.html
 | CG-CVD. The Communitygui
- Cosgrove, S., Moore-Monroy, M., Jenkins, C., Castillo, S.R., Williams, C., Parris, E., Tran, J.H., Rivera, M.D., Brownstein, J.N. (2014). Community health workers as an integral strategy in the REACH U.S. program to eliminate health inequities. *Health Promotion Practice*. Nov; 15(6):795-802. https://www.ncbi.nlm.nih.gov/pubmed/25063590

- De la Rosa, I.A., Perry, J., Dalton, L.E., Johnson, V. Strengthening families with first-born children: Exploratory stofy of the outcomes of a home visiting intervention. *Research on Social Work Practice*. 12(5):323. http://rsw.sagepub.com/cgi/content/abstract/15/5/323
- Enard, K.R., Ganelin, D.M. (2013). Reducing preventable emergency department utilization and costs by using community health workers as patient navigators. *Journal of Healthcare Management*. Nov-Dec; 58(6):412-427; discussion 428. https://www.ncbi.nlm.nih.gov/pmc/articles/PMC4142498/
- Farrar, B., Morgan, J.C., Chuang, E., Konrad, T.R. (2011). Growing your own: Community health workers and jobs to careers. *Journal of Ambulatory Care Management*. Jul-Sep; 34(3):234-246. https://www.ncbi.nlm.nih.gov/pubmed/21673522
- Freeman, J. (2016). Community Health Workers: An Important Method for Addressing the Social Determinants of Health. *Family Medicine*. Apr; 48(4):257-259. http://www.stfm.org/FamilyMedicine/Vol48Issue4/Freeman257
- Furman, L.M., Dickinson, C. (2013). Community health workers: Collaborating to support breastfeeding among high-risk inner-city mothers. *Breastfeeding Medicine*. Feb; 8(1):73-78. https://www.ncbi.nlm.nih.gov/pubmed/22891963
- Gilmore, B., McAuliffe, E. (2013). Effectiveness of community health workers delivering preventive interventions for maternal and child health in low- and middle-income countries: A systematic review. *BMC Public Health*. Sep 13; 13:847. https://bmcpublichealth.biomedcentral.com/articles/10.1186/1471-2458-13-847
- Haines, A., Sanders, D., Lehmann, U., Rowe, A.K., Lawn, J.E., Jan, S., Walker, D.G., Zulfiqar, B. (2007). Achieving child survival goals: Potential contribution of community health workers. *The Lancet*. Jun 23-29; 369 (9579):2121-2131. http://www.sciencedirect.com/science/article/pii/S0140673607603250
- Hohl, S.D., Thompson, B., Krok-Schoen, J.L., Weier, R.C., Martin, M., Bone, L., McCarthy, W.J., Noel, S.E., Garcia, B., Calderón, N.E., Paskett, E.D. (2016). Characterizing community health workers on research teams: Results from the centers for population health and health disparities. *American Journal of Public Health*. Apr; 106(4):664-670. https://www.ncbi.nlm.nih.gov/pubmed/26794157
- Ingram, M., Reinschmidt, K.M., Schachter, K.A., Davidson, C.L., Sabo, S.J., De Zapien, J.G., Carvajal, S.C. (2012). Establishing a professional profile of community health workers: Results from a national study of roles, activities and training. *Journal of Community Health*. Apr; 37(2):529-537. https://www.ncbi.nlm.nih.gov/pubmed/21964912
- Ingram, M., Sabo, S., Rothers, J., Wennerstrom, A., Guernsey de Zapien, J. (2008). Community health workers and community advocacy: Addressing health disparities. *Journal of Community Health*. Dec; 33(6):417-424. http://link.springer.com/article/10.1007/s10900-008-9111-y
- Islam, N.S., Zanowiak, J.M., Riley, L., Nadkarni, S.K., Kwon, S.C., Trinh-Shevrin, C. (2015a). Characteristics of Asian American, Native Hawaiian, and Pacific Islander community health worker programs: A systematic review. *Journal of Health Care for the Poor and Underserved*. 26(2 0):238-268. https://www.ncbi.nlm.nih.gov/pubmed/25981099

- Islam, N., Nadkarni, S.K., Zahn, D., Skillman, M., Kwon, S.C., Trinh-Shevrin, C. (2015b). Integrating community health workers within Patient Protection and Affordable Care Act implementation. *Journal of Public Health Management Practice*. Jan-Feb; 21(1):42-50. https://www.ncbi.nlm.nih.gov/pmc/articles/PMC4416641/
- Johnson, D., Saavedra, P., Sun, E., Stageman, A., Grovet, D., Alfero, C., Maynes, C., Skipper, B., Powell, W., Kaufman, A. (2012). Community health workers and Medicaid managed care in New Mexico. *Journal of Community Health*. Jun; 37(3):563-571. https://www.ncbi.nlm.nih.gov/pubmed/21953498
- Johnson, S.L., Gunn, V.L. (2012). Community health workers as a component of the health care team. *Journal of Community Health*. Jun; 37(3):563-571. https://www.ncbi.nlm.nih.gov/pubmed/21953498
- Kangovi, S., Grande, D., Trinh-Shevrin, C. (2015). From rhetoric to reality—community health workers in post-reform U.S. health care. *New England Journal of Medicine*. Jun 11; 372(24):2277-2279. https://www.ncbi.nlm.nih.gov/pmc/articles/PMC4689134/
- Katigbak, C., Van Devanter, N., Islam, N., Trinh-Shevrin, C. (2015). Partners in health: A conceptual framework for the role of community health workers in facilitating patients' adoption of healthy behaviors. *American Journal of Public Health*. May; 105(5):872-880. https://www.ncbi.nlm.nih.gov/pubmed/25790405
- Korfmacher, J., O'Brien, R., Hiatt, S., Olds, D. (1999). Differences in program implementation between nurses and paraprofessionals providing home visits during pregnancy and infancy: a randomized trial. *American Journal of Public Health*. 89(12):1847-1851.
- Landers, S., Levinson, M. (2016). Mounting evidence of the effectiveness and versatility of community health workers. *American Journal of Public Health*. Apr; 106(4):591-592. https://www.ncbi.nlm.nih.gov/pubmed/26959254
- Love, M.B., Gardner, K., Legion, V. (1997). Community health workers: Who they are and what they do. *Health Education and Behavior*. Aug; 24(4):510-522. https://www.ncbi.nlm.nih.gov/pubmed/9247828
- Maes, K., Closser, S., Kalofonos, I. (2014). Listening to community health workers: how ethnographic research can inform positive relationships among community health workers, health institutions, and communities. *American Journal of Public Health*. May; 104(5):e5-9. https://www.ncbi.nlm.nih.gov/pubmed/24625167
- Meghea, C.I., Li, B., Zhu, Q., Raffo, J.E., Lindsay, J.K., Moore, J.S., Roman, L.A. (2013) Infant health effects of a nurse-community health worker home visitation programme: a randomized controlled trial. *Child Care Health and Development*. Jan; 39(1):27-35
- McCalmont, K., Norris, J., Garzon, A., Cisneros, R., Greene, H., Regino, L., Sandoval, V., Gomez, R., Page-Reeves, J., Kaufman, A. (2016). Community Health Workers and Family Medicine Resident Education: Addressing the Social Determinants of Health. *Family Medicine*. Apr; 48(4):260-264. http://www.stfm.org/FamilyMedicine/Vol48Issue4/McCalmont260
- McCollum, R., Gomez, W., Theobald, S., Taegtmeyer, M. (2016). How equitable are community health worker programmes and which programme features influence equity of

- community health worker services? A systematic review. *BMC Public Health*. May 20;16:419. https://www.ncbi.nlm.nih.gov/pubmed/27207151
- Martinez, J., Ro, M., William Villa, N., Powell, W., Knickman, J.R. (2011). Transforming the Delivery of Care in the Post–Health Reform Era: What Role Will Community Health Workers Play? *American Journal of Public Health*. 101:e1–e5.
- Matiz, L.A., Peretz, P.J., Jacotin, P.G., Cruz, C., Ramirez-Diaz, E., Nieto, A.R. (2014). The impact of integrating community health workers into the patient-centered medical home. *Journal of Primary Care and Community Health*. Oct; 5(4):271-274. https://www.ncbi.nlm.nih.gov/pubmed/24970881
- Mooney, K. Mereno, C., Chung, P.J., Elijah, J., Coker, T.R., Well-child care clinical practice redesign at a community health center: Provider and staff perspectives. (2014). *Prim Care Community Health*. Jan; 5(1): 19–23.
- Nelson, S., Money Jr, E.B., Petersen, R. (2016). Community health workers: An integral part of an integrated health care team. *North Carolina Medical Journal*. Mar-Apr; 77(2):129-130. http://www.ncmedicaljournal.com/content/77/2/129.full
- Nemcek, M.A., Sabatier, R. (2003). State of evaluation: Community health workers. *Public Health Nursing*. Jul-Aug; 20(4):260-270. https://www.ncbi.nlm.nih.gov/pubmed/12823786
- Norr, K. F., Crittenden, K. S., Lehrer, E. L., Reyes, O., Boyd, C. B., Nacion, K. W., Watanabe, K. (2003). Maternal and Infant Outcomes at One Year for a Nurse-Health Advocate Home Visiting Program Serving African Americans and Mexican Americans. *Public Health Nursing*. 20(3), 190-203. https://www.ncbi.nlm.nih.gov/pubmed/12716399
- Norris, S.L., Chowdhury, K., Van Le, T.H., Brownstein, J.N., Zhang, X., Jack Jr, L., Satterfield, D.W. (2006). Effectiveness of community health workers in the care of persons with diabetes. *Diabetic Medicine*. May; 23(5):544-556. https://www.ncbi.nlm.nih.gov/pubmed/16681564
- Olds, D.L., Robinson, J., Pettitt, L., Luckey, D.W., Holmberg, J., Ng, R.K., Isacks, K., Sheff, K., Henderson, C.R. (2004) Results of a Randomized Trial Effects of Home Visits by Paraprofessionals and by Nurses: Age 4 Follow-Up. *Pediatrics*. Dec;114;1560-1568. http://www.pediatrics.org/cgi/content/full/114/6/1560
- Otero-Sabogal, R., Arretz, D., Siebold, S., Hallan, E., Lee, R., Ketchel, A., Li, J., Newman, J. (2010). Physician—community health worker partnering to support diabetes self-management in primary care. Quality in Primary Care. 18:363-372. http://primarycare.imedpub.com/physiciancommunity-health-worker-partnering-to-support-diabetes-selfmanagement-in-primary-care.pdf
- Pati, S., Ladowski, K.L., Wong, A.T., Huang, J., Yang, J. (2015). An enriched medical home intervention using community health workers improves adherence to immunization schedules. *Vaccine*. Nov 17; 33(46):6257-6263. https://www.ncbi.nlm.nih.gov/pubmed/26435190
- Perez, M., Findley, S. E., Mejia, M., & Martinez, J. (2006). The impact of community health worker training and programs in NYC. *Journal of Health Care for the Poor and Underserved*. 17(1), 26-43.

- Postma, J., Karr, C., Kieckhefer, G. (2009). Community health workers and environmental interventions for children with asthma: A systematic review. *Journal of Asthma*. Aug; 46(6):564-576. https://www.ncbi.nlm.nih.gov/pubmed/19657896
- Raffo JE, Lloyd C, Collier M, Slater L, Cunningham B, Penninga K, Henning S, Coil J, Agee B, Quintino-Aranda V, VanderMeulen P, Roman LA. (2017) Defining the Role of the Community Health Worker within a Federal Healthy Start Care Coordination Team.

 Maternal and Child Health Journal. Oct 3.

 https://www.ncbi.nlm.nih.gov/pubmed/28975453
- Reinschmidt, K.M., Ingram, M., Schachter, K., Sabo, S., Verdugo, L., Caravajal, S. (2015). The impact of integrating community advocacy into community health worker roles on health-focused organizations and community health workers in southern Arizona. *Journal of Ambulatory Care Management*. Jul-Sep; 38(3):244-253. https://www.ncbi.nlm.nih.gov/pubmed/26049654
- Rhodes, D., Visker, J., Cox, C., Banez, J.C., Wang, A. (2016). Level of integration of community health workers in Missouri health systems. *Journal of Community Health*. Nov 16. 1-7. http://link.springer.com/article/10.1007%2Fs10900-016-0294-3
- Roman, L. A., Lindsay, J. K., Moore, J. S., Duthie, P. A., Peck, C., Barton, L. R., Gebben, M.R. Baer, L. J. (2007). Addressing mental health and stress in Medicaid-insured pregnant women using a nurse-community health worker home visiting team. *Public Health Nursing*. 24(3), 239-248. https://www.ncbi.nlm.nih.gov/pubmed/17456125
- Roman, L.A., Lindsay, J.K., Moore, J.S., Shoemaker, A.L. (1999). Community health workers: examining the Helper Therapy principle. *Public Health Nursing*. Apr;16(2):87-95. https://www.ncbi.nlm.nih.gov/pubmed/10319658
- Roman, L. A., Gardiner, J. C., Lindsay, J. K., Moore, J. S., Luo, Z., Baer, L. J., Goddeeris, J.H., Shoemaker, A.L., Barton, L.R., Fitzgerald, H.E. & Paneth, N. (2009). Alleviating perinatal depressive symptoms and stress: A nurse-community health worker randomized trial. *Archives of Women's Mental Health*. 12(6), 379.
- Rosenthal, E.L., Brownstein, J.N., Rush, C.H., Hirsch, G.R., Willaert, A.M., Scott, J.R., Holderby, L.R., Fox, D.J. (2010). Community health workers: part of the solution. *Health Affairs*. Jul; 29(7):1338-1342. https://www.ncbi.nlm.nih.gov/pubmed/20606185
- Ruiz, Y., Matos, S., Kapadia, S., Islam, N., Cusack, A., Kwong, S., Trinh-Shevrin, C. (2012). Lessons learned from a community-academic initiative: The development of a core competency-based training for community-academic initiative community health workers. *American Journal of Public Health*. Dec; 102(12):2372-2379. Epub May 17. https://www.ncbi.nlm.nih.gov/pubmed/22594730
- Shah, M.K., Heisler, M., Davis, M.M. (2014). Community health workers and the Patient Protection and Affordable Care Act: an opportunity for a research, advocacy, and policy agenda. *Journal of Health Care for the Poor Underserved*. Feb; 25(1):17-24. https://www.ncbi.nlm.nih.gov/pmc/articles/PMC4117401/
- Shah, M., Kaselitz, E., Heisler, M. (2013). The role of community health workers in diabetes: Update on current literature. *Current Diabetes Reports*. Apr; 13(2):163-171. http://link.springer.com/article/10.1007/s11892-012-0359-3

- Shahidi, H., Sickora, C., Clacny, S., Nagurka, R. (2015). Community health workers recruitment from within: An inner-city neighborhood-driven framework. *BMC Research Notes*. Nov 24; 8:715. http://bmcresnotes.biomedcentral.com/articles/10.1186/s13104-015-1700-0
- Siemon, M., Shuster, G., Boursaw, B. (2015). The impact of state certification of community health workers on team climate among registered nurses in the United States. *Journal of Community Health*. Apr; 40(2):215-221. https://www.ncbi.nlm.nih.gov/pubmed/25060232
- Smith, S.A., Blumenthal, D.S. (2012). Community health workers support community-based participatory research ethics: Lessons learned along the research-to-practice-to-community continuum. *Journal of Health Care for the Poor Underserved*. Nov; 23(4 Suppl):77-87. https://www.ncbi.nlm.nih.gov/pubmed/23124502
- Sprague L. (2012). Community health workers: A front line for primary care? *Issue Brief-National Health Policy Forum*. Sep 17; (846):1-12. https://www.nhpf.org/library/issue-briefs/IB846 CHW 09-17-12.pdf
- Steel, A., Frawley, J., Adams, J., Diezel, H. (2105) Trained or professional doulas in the support and care of pregnant and birthing women: a critical integrative review. *Health and Social Care in the Community*. May;23(3):225-41. https://www.ncbi.nlm.nih.gov/pubmed/24942339
- Swinder, S. (2002). Outcome effectiveness of community health workers: An integrative literature review. *Public Health Nursing*. Jan; 19(1):11-20. http://onlinelibrary.wiley.com/doi/10.1046/j.1525-1446.2002.19003.x/full
- Thullen, M.J., McMillin, S.E., Korfmacher, J., Humphries, M.L., Bellamy, J., Henson, L., Hans S. (2014) Father participation in a community-doula home-visiting intervention with young, African American mothers. *Infant Mental Health Journal*. Sep-Oct;35(5):422-34. https://www.ncbi.nlm.nih.gov/pubmed/25798493
- Tran, N.T., Portela, A., de Bernis, L., Beek, K. (2014). Developing capacities of community health workers in sexual and reproductive, maternal, newborn, child, and adolescent health: a mapping and review of training resources. *PLoS One*. Apr 15; 9(4):e94948. eCollection 2014. http://journals.plos.org/plosone/article?id=10.1371/journal.pone.0094948
- Viswanathan, M., Kraschnewski, J.L., Nishikawa, B., Morgan, L.C., Honeycutt, A.A., Thieda, P., Lohr, K.N., Jonas, D.E. (2010). Outcomes and costs of community health worker interventions: A systemic review. *Medical Care*. Sep; 48(9):792-808. http://www.jstor.org/stable/25750559
- Wennerstrom, A., Johnson, L., Gibson, K., Batta, S.E., Springgate, B.F. (2014). Community health workers leading the charge on workforce development: Lessons from New Orleans. *Journal of Community Health*. Dec; 39(6):1140-1149. https://www.ncbi.nlm.nih.gov/pubmed/24705703
- Willock, J.R., Mayberry, R.M., Yan, F., Daniels, P. (2015). Peer training of community health workers to improve heart health among African American women. *Health Promotion Practices*. Jan; 16(1):63-71. https://www.ncbi.nlm.nih.gov/pubmed/24891525

- Witmer, A., Seifer, S.D., Finocchio, L., Leslie, J., O'Nell, E.H. (1995). Community health workers: Integral members of the health care work force. *American Journal of Public Health*. Aug; 85(8 pt 1):1055-1058. https://www.ncbi.nlm.nih.gov/pmc/articles/PMC1615805/
- Zandee, G.L., Bossenbroek, D., Slager, D., Gordon, B. (2013). Teams of community health workers and nursing students effect health promotion of underserved urban neighborhoods. *Public Health Nursing*. Sep-Oct; 30(5):439-447. https://www.ncbi.nlm.nih.gov/pubmed/24000916
- Zuvekas, A., Nolan, L, Tumaylle, C., Griffin, L. (1999). Impact of community health workers on access, use of services, and patient knowledge and behavior. *Journal of Ambulatory Care Management*. Oct; 22(4):33-34. https://www.ncbi.nlm.nih.gov/pubmed/11184887